

# CONSOLIDATED STATEMENT OF FINANCIAL POSITION

## DEBTOR IN POSSESSION UNAUDITED

As of December 31, 2022 (with summarized totals for 2021)

(In thousands)

Boy Scouts of America

	<u>2022</u>	<u>2021</u>
<b>Assets</b>		
Cash and cash equivalents .....	\$ 197,838	\$ 196,598
Investments, at fair value including collateral for securities on loan of \$1,803 (2021—\$2,311) .....	262,328	443,043
Accounts receivable, less allowance of \$218 (2021—\$218) .....	15,445	14,054
Pledges receivable, less discount of \$9,417 (2021—\$9,482) .....	14,008	15,977
Other receivables .....	561	508
Gift annuities .....	4,811	5,289
Prepaid and deferred charges .....	28,124	11,091
Inventories, less provision for obsolescence of \$5,496 (2021—\$9,629) .....	37,724	37,375
Land, buildings, and equipment, net.....	441,507	459,702
Other .....	<u>10,126</u>	<u>11,383</u>
Total assets .....	<u>\$ 1,012,472</u>	<u>\$ 1,195,020</u>
<b>Liabilities and Net Assets</b>		
Liabilities Not Subject to Compromise:		
Accounts payable and accrued liabilities .....	\$ 80,593	\$ 90,520
Gift annuities .....	4,811	5,289
Unearned fees and subscriptions .....	75,120	48,679
Notes payable including line of credit.....	40,427	35,000
Claims and other reserves.....	5,104	5,809
Payable upon return of securities loaned.....	<u>1,803</u>	<u>2,311</u>
Total liabilities not subject to compromise.....	207,858	187,608
Liabilities Subject to Compromise:		
Accounts payable and accrued liabilities .....	5,476	5,180
Notes payable including line of credit.....	222,262	222,262
Claims and other reserves.....	<u>2,400,000</u>	<u>2,400,000</u>
Total liabilities subject to compromise .....	<u>2,627,738</u>	<u>2,627,442</u>
Total liabilities .....	<u>2,835,596</u>	<u>2,815,050</u>
Commitments and contingencies		
Net assets:		
Without Donor Restrictions:		
Controlling interest:		
General operations .....	304,120	235,052
Board-designated .....	<u>(2,487,897)</u>	<u>(2,282,201)</u>
Total without donor restrictions—controlling interest .....	(2,183,777)	(2,047,149)
Noncontrolling interest (Commingled Endowment LP) .....	<u>150,706</u>	<u>203,118</u>
Total without donor restrictions .....	(2,033,071)	(1,844,031)
Total with donor restrictions.....	<u>209,947</u>	<u>224,001</u>
Total net assets .....	<u>(1,823,124)</u>	<u>(1,620,030)</u>
Total liabilities and net assets .....	<u>\$ 1,012,472</u>	<u>\$ 1,195,020</u>

# CONSOLIDATED STATEMENT OF REVENUES, EXPENSES, AND OTHER CHANGES IN NET ASSETS DEBTOR IN POSSESSION UNAUDITED

Year ended December 31, 2022 (with summarized totals for 2021)

(In thousands)

Boy Scouts of America

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>	
			<u>2022</u>	<u>2021</u>
<b>Revenues:</b>				
Fees .....	\$ 140,741		\$ 140,741	\$ 142,149
Supply operations—sales .....	81,007		81,007	73,586
Cost of sales and expenses .....	<u>(58,403)</u>		<u>(58,403)</u>	<u>(63,162)</u>
	22,604		22,604	10,424
Magazine publication—sales .....	5,405		5,405	5,861
Cost of production and expenses .....	<u>(4,326)</u>		<u>(4,326)</u>	<u>(5,157)</u>
	1,079		1,079	704
Contributions and bequests .....	9,353	\$ 13,947	23,300	13,364
Other—including trading post sales .....	28,298		28,298	20,670
Cost of sales and expenses .....	<u>(5,845)</u>		<u>(5,845)</u>	<u>(4,749)</u>
	<u>22,453</u>	<u>0</u>	<u>22,453</u>	<u>15,921</u>
Total revenues before net investment income.....	196,230	13,947	210,177	182,562
Investment (loss), net of fees .....	<u>(2,333)</u>	<u>(19,101)</u>	<u>(21,434)</u>	<u>25,885</u>
Total revenues .....	193,897	(5,154)	188,743	208,447
<b>Net assets released from restrictions:</b>				
Donor restrictions satisfied .....	<u>8,900</u>	<u>(8,900)</u>		
<b>Expenses:</b>				
Program services:				
Field operations .....	26,074		26,074	27,316
Human resources and training .....	5,754		5,754	5,448
Program development and delivery .....	67,042		67,042	71,649
Program marketing .....	2,869		2,869	3,294
World Scout Bureau fees .....	1,450		1,450	1,404
Insurance programs—losses and costs .....	106,807		106,807	61,924
Premiums .....	<u>(4,676)</u>		<u>(4,676)</u>	<u>(7,358)</u>
	<u>102,131</u>		<u>102,131</u>	<u>54,566</u>
Total program services .....	<u>205,320</u>		<u>205,320</u>	<u>163,677</u>
Supporting services:				
Management and general .....	132,170		132,170	156,927
Fundraising .....	<u>1,935</u>		<u>1,935</u>	<u>2,862</u>
Total supporting services .....	<u>134,105</u>		<u>134,105</u>	<u>159,789</u>
Total expenses .....	<u>339,425</u>	<u>0</u>	<u>339,425</u>	<u>323,466</u>
Change in net assets—controlling interest .....	(136,628)	(14,054)	(150,682)	(115,019)
Change in net assets—noncontrolling interest (Commingled Endowment LP).....	<u>(52,412)</u>	<u>0</u>	<u>(52,412)</u>	<u>(12,943)</u>
<b>Change in net assets .....</b>	<b>(189,040)</b>	<b>(14,054)</b>	<b>(203,094)</b>	<b>(127,962)</b>
<b>Net assets, beginning of year .....</b>	<b><u>(1,844,031)</u></b>	<b><u>224,001</u></b>	<b><u>(1,620,030)</u></b>	<b><u>(1,492,068)</u></b>
<b>Net assets, end of year .....</b>	<b><u>\$ (2,033,071)</u></b>	<b><u>\$ 209,947</u></b>	<b><u>\$ (1,823,124)</u></b>	<b><u>\$ (1,620,030)</u></b>



# CONSOLIDATED STATEMENT OF CASH FLOWS

## DEBTOR IN POSSESSION                      UNAUDITED

Year ended December 31, 2022 (with summarized totals for 2021)

(In thousands)

Boy Scouts of America

	<u>2022</u>	<u>2021</u>
<b>Cash Flows from Operations:</b>		
Change in net assets .....	\$ (203,094)	\$ (127,962)
Adjustments to reconcile change in net assets to net cash and cash equivalents provided by operations:		
Depreciation and amortization .....	20,435	21,436
Net realized and unrealized losses (gains) on investments .....	55,742	(58,632)
Interest and dividends reinvested .....	(917)	(933)
Contributions to the permanently restricted endowment .....	(234)	(1,317)
Contributions restricted for capital expenditures and debt service .....	(748)	(126)
Net losses on disposal of land, buildings, and equipment .....	2,980	2,174
Changes in assets and liabilities:		
(Increase) decrease in accounts receivable .....	(1,391)	(3,739)
Decrease in pledges receivable .....	1,969	1,259
(Increase) decrease in other receivables .....	(53)	158
(Increase) decrease in inventories .....	(349)	21,208
(Increase) decrease in prepaid charges/other assets/gift annuities .....	(15,298)	5,067
(Decrease) increase in account payables/accrued liability/gift annuities .....	(10,109)	32,009
Increase (decrease) in unearned fees and subscriptions .....	26,441	(5,760)
(Decrease) in insurance reserves .....	<u>(705)</u>	<u>(780)</u>
Net cash and cash equivalents (used in) operations .....	<u>(125,331)</u>	<u>(115,938)</u>
<b>Cash Flows from Investing:</b>		
Additions to land, buildings, and equipment .....	(5,220)	(3,562)
Proceeds from the sale of investments .....	558,502	782,979
Purchases of investments .....	<u>(409,711)</u>	<u>(598,350)</u>
Net cash and cash equivalents provided by investing activities .....	<u>143,571</u>	<u>181,067</u>
<b>Cash Flows from Financing:</b>		
Increase in line of credit financing .....	66,970	25,000
(Decrease) increase in security lending payable .....	(508)	1,036
Net (repayment) on line of credit financing .....	(61,543)	0
Contributions from non-controlling interest .....	6,252	7,421
Distributions to non-controlling interest .....	(29,153)	(54,204)
Contributions to the permanently restricted endowment .....	234	1,317
Contributions restricted for capital expenditures and debt service .....	<u>748</u>	<u>126</u>
Net cash and cash equivalents (used in) financing activities .....	<u>(17,000)</u>	<u>(19,304)</u>
Increase in cash and cash equivalents .....	1,240	45,825
Cash and cash equivalents, beginning of year .....	<u>196,598</u>	<u>150,773</u>
Cash and cash equivalents, end of year .....	<u>\$ 197,838</u>	<u>\$ 196,598</u>
<b>Supplemental Cash Flow Information:</b>		
Interest paid .....	\$ 10,827	\$ 7,165
Gifts-in-kind .....	34	69